Keeping Clients First Heather Suttie & Associates November 1, 2006

Business development and marketing tips for new and established IP practitioners.

- Attracting Clients
- 2. Why Clients Leave
- 3. Growing Your Business Through Your Clients

Business development and marketing definitions

Business development: Strategy

- How you define WHAT you provide to the marketplace
- Focuses on point of difference and unique selling propositions
- Define what you're known for and play to your strengths.

Marketing: Tactics

- Demonstrate HOW you do business
- Proactive and continual process
- Helps you build trust

Attracting Clients

Untrue:

- Business development and marketing means getting new clients
- Acquiring other people's clients
- Other people's clients are more interesting than yours

True:

- Easier to lose a client than gain a new one
- Easier to get more business from current clients
- Less expensive in terms of time and resources

Attracting Clients

Building Profile and Building Trust

Networking within your firm, industry, associations

Sources of Work

- No business like old business
- Current client referrals
- "Green field" prospecting

Why Clients Leave

Top three reasons:

- Lack of prompt response to phone calls and emails
- Failure to communicate regularly, especially when dealing with an active issue
- Not taking a keen interest in a client's business and continuing needs

Fees are rarely the reason

How to keep this from happening...by building trust

- 24 48 hours response by your or associate
- When you know and even when you don't tell them
- Ask questions, such as:

"How are we doing?" and "What else can we do that will help you further?"

Why Clients Leave

Bad: Client defection tends to increase after being with a firm for five years

Worse: Clients remaining with a firm due to inertia

- Negative view of practitioner or firm
- Less or no work; nonexistent referrals/recommendations
- Compromised reputation...without being aware of damage

Remedy: Survey your clients

Growing Your Business Through Your Clients

- Analyze your client base to find more work from current, high-revenue or growth clients
- Keep top-tier clients happy
- Adapt to trends, such as industry focus
- Manage expectations related to a "client team"
- Cross-market through new services and people

Growing Your Business Through Your Clients

- Maintain your profile actively
- Be a connector...inside and outside of IP

Thank You!

Happy business development and marketing